



## *Cleantech 2.0:*

*Solving the NanoEnergy Commercialization Gap*

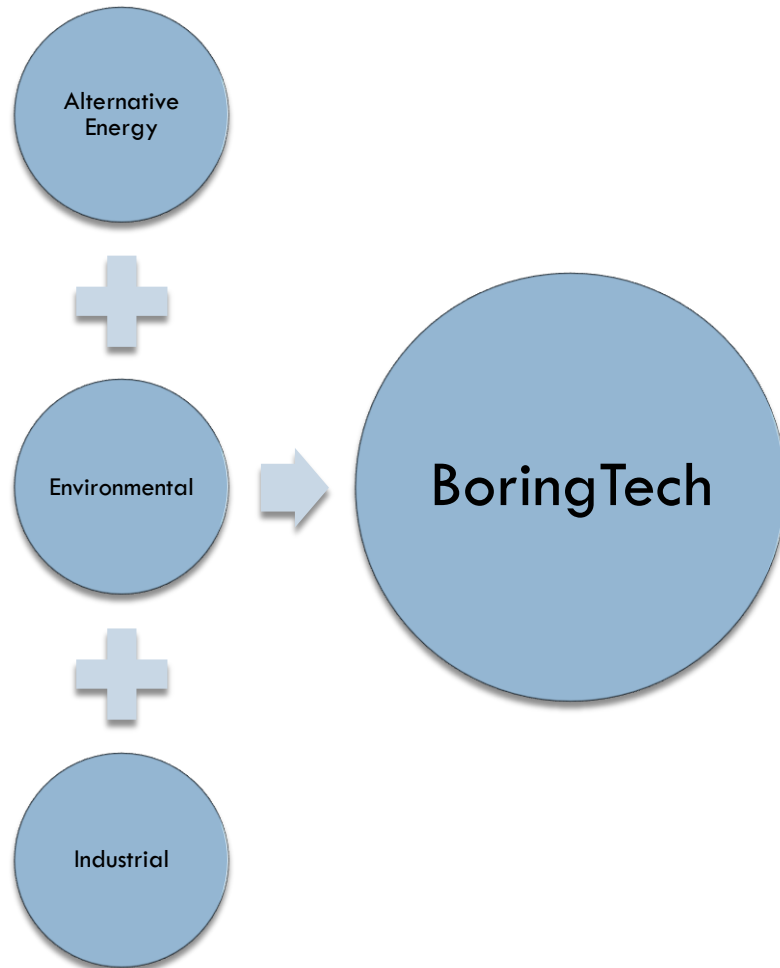
*October 25, 2011*

# Today's Big Question

---

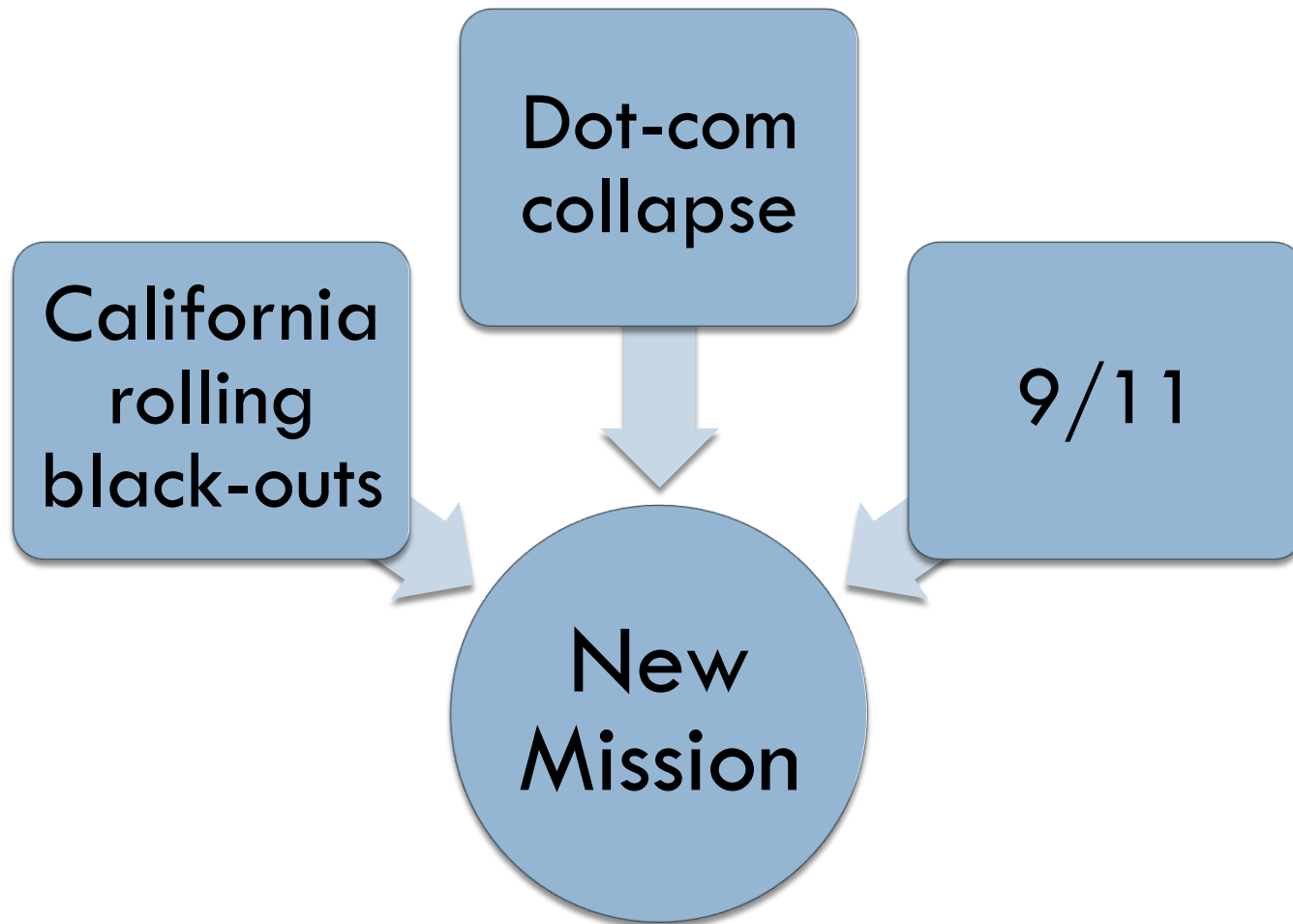
- How long does a new material science-based innovation take to make it to market?
  - Information technology
  - Energy
- What can be done to help this go faster?

# BC: Before Cleantech



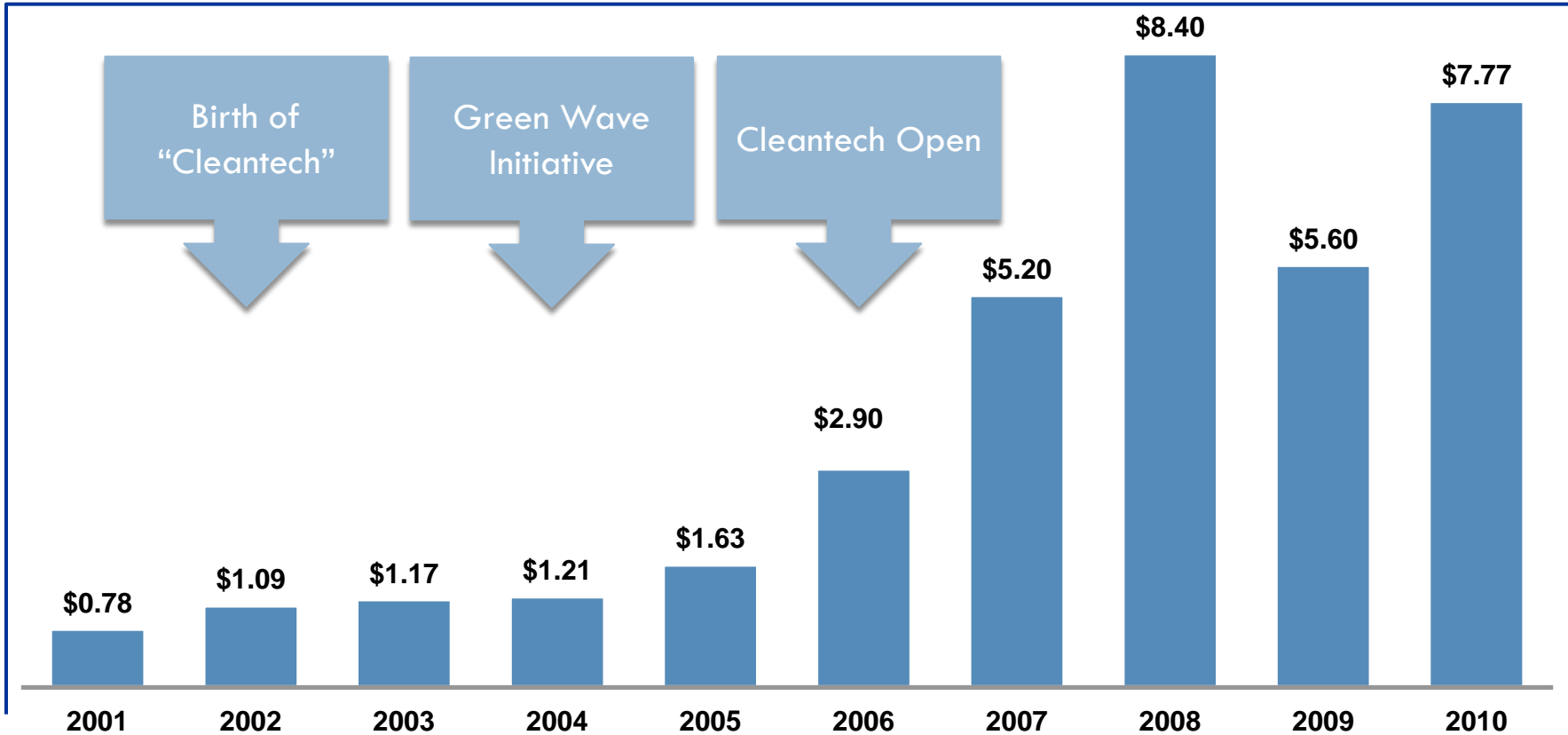
- Utility and corporate limited partners
- Market-driven investing
- Leading VCs:
  - Advent International
  - Enertech
  - N<sup>th</sup> Power
- Highest returning category of public equities in 2001

# Birth of Cleantech in California



# Cleantech Grows Up

\$ Billions



Source: Cleantech Venture Network, 2007-2010

# Cleantech 1.0 Exuberance

“Greentech is the greatest economic opportunity of the 21<sup>st</sup> century.”

“Silicon Valley will prevail in investing our way out of our energy problems.”

“Cleantech is just like semiconductor and biotech investing.”

“There will be abundant equity capital for our companies.”

“Texas doesn’t matter.”

“We only need to invest into research.”

# Lesson: Clean is Different than Tech

## Tech

High Growth / Rapid Adoption

Rapid Product Obsolescence

Completely New Products

High Margins

Governed by Consumer Demand

Capital Efficient

## Cleantech

Slow Adoption

30 Year Assets

Substitutes for Existing Products

Commodity Margins

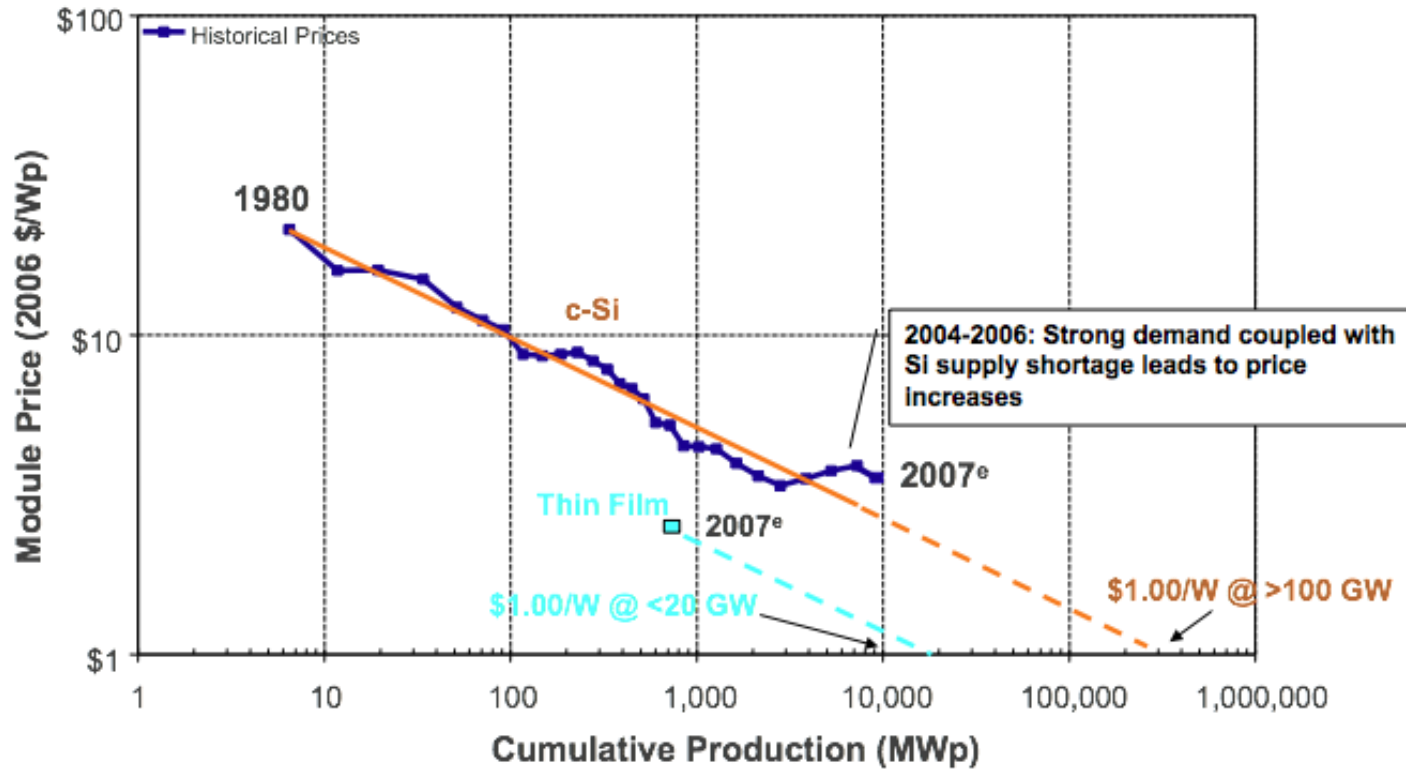
Governed by Asset Depreciation

Capital Intensive

# How Long Does it Take: Solar Test

- What year was photovoltaic effect discovered?
- What year was the photoelectric effect quantified?
- When was the silicon photovoltaic cell developed in US?
- When was the first commercial 14% efficient PV cell made?
- Which company was credited with reducing the cost of PV cells from \$100/watt to \$20/watt in the 1970's?

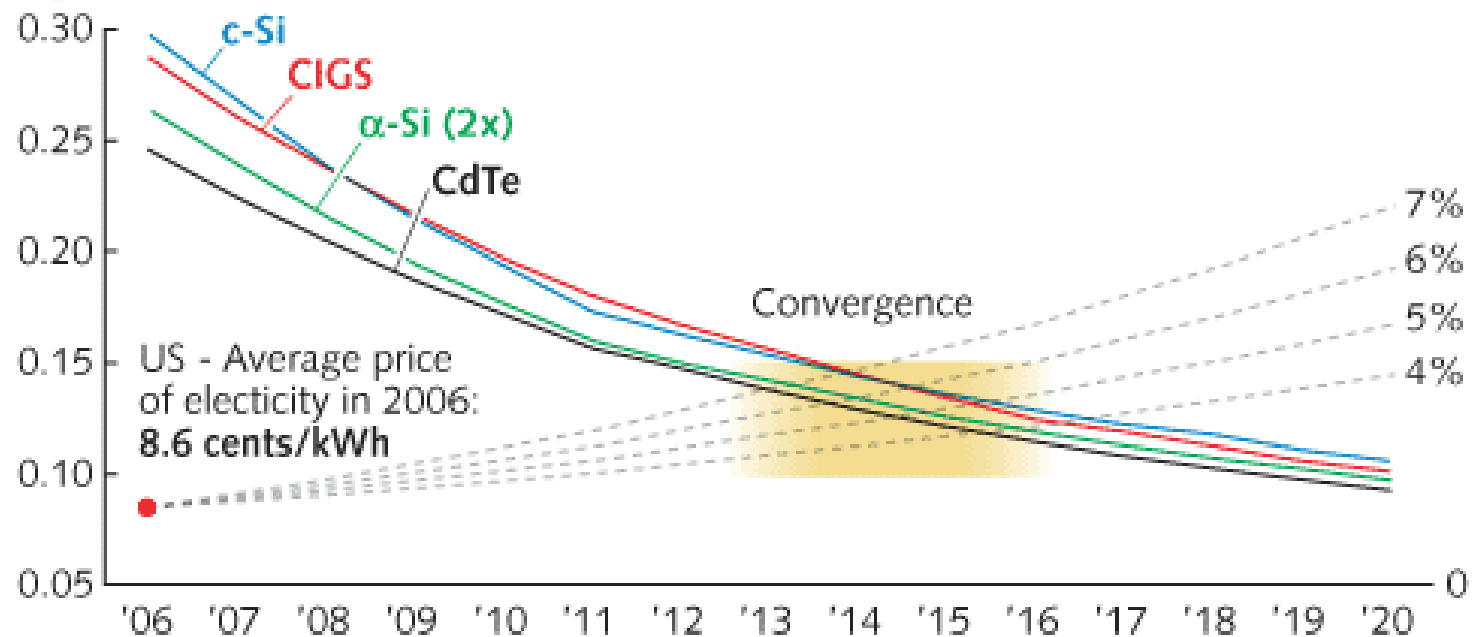
# Photovoltaic Cost Curve



# It Takes Time

## Solar PV industry outlook

Electricity prices (\$/kw-hr)



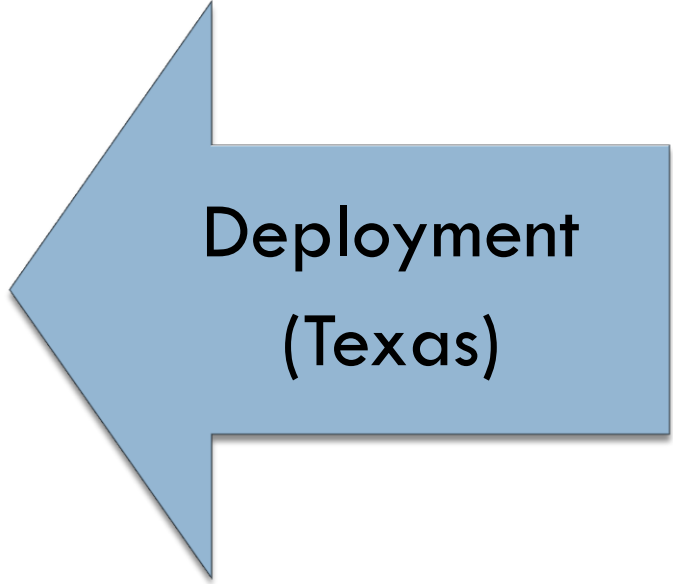
WaferNews source: Stephen O'Rourke/Deutsche Bank

# The Real Cleantech Valley of Death

---



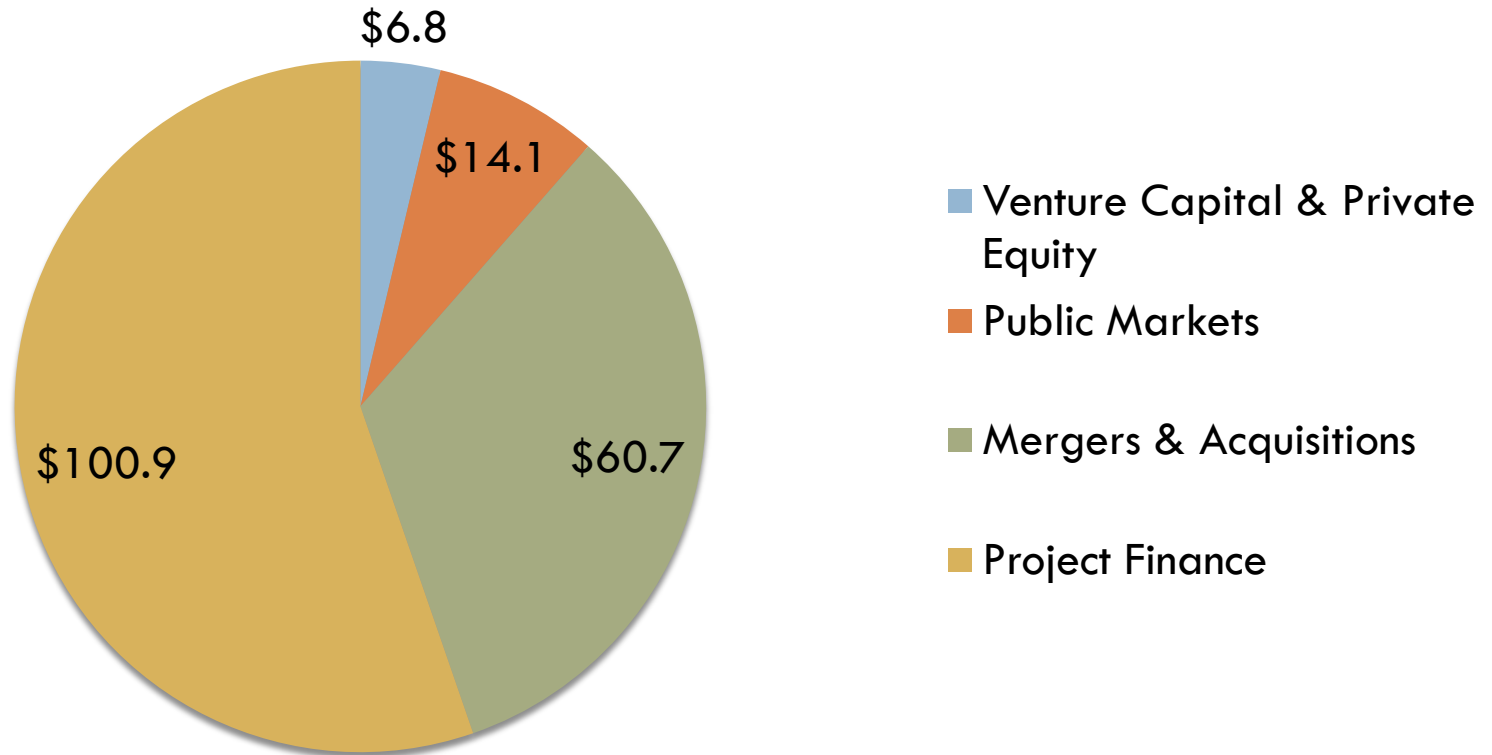
**Innovation  
(Silicon Valley)**



**Deployment  
(Texas)**

# Cleantech Requires more than VC

**2009 Cleantech Capital (\$ Billion)**



# Cleantech 1.0 vs. Cleantech 2.0

## Immature Market

- Infrastructure Investments
- IPO Exits
- Generalist Investors

## Technology-Push Investment Thesis

- Expensive Pilot Facilities & Labs
- Disruptive Investments
- Stand-Alone Solutions
- Stealth Innovation
- Silicon Valley Innovations
- Domestic Market Focused
- Government Bailouts



## Maturing Market

- Development Partners
- Diverse Exit Opportunities
- Tech Savvy Energy Investors

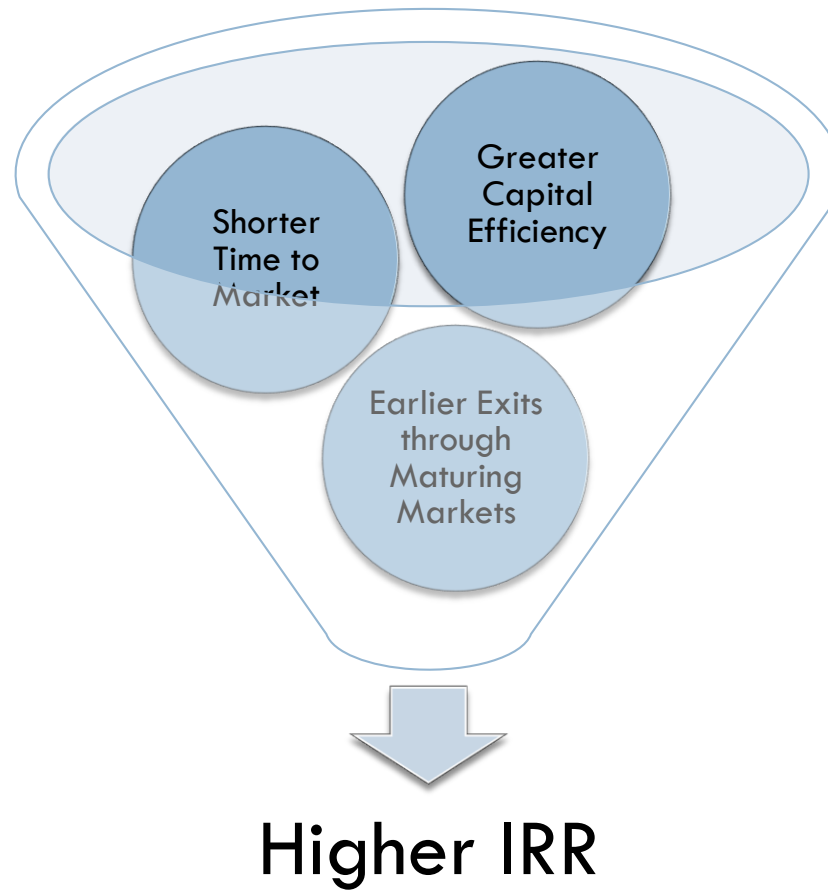
## Market-Driven Investment Thesis

- Maturation Partners
- Incremental/Tipping Point Solns
- Components + Integrated Solns
- Open Innovation
- Innovation Everywhere
- Global Market Access
- Government Partnership

# Stealth vs. Open Innovation



# Cleantech 2.0 Results



# Can we Apply Cleantech 2.0 to Nanotech?

- Ionic liquids – capacitors/batteries, CO<sub>2</sub> separation
- Silicon quantum wires
- Nanoantenna – solar rectification
- Atomic layer deposition
- Silicon clathrates – H<sub>2</sub> and CH<sub>4</sub> storage
- Quantum dots – PV, MEG, SSL
- Nanocatalysts
- NEMS / Nanoelectronics – power conversion / harvesting
- Nanocrystal structures / alignment

# Conclusions

- We are moving to a more mature and capital efficient cleantech market
- New start-up and investment approaches need to be taken to help accelerate innovations to market
- Materials science innovation needs to follow-suit
- More computational materials science, open innovation, and collaborative design need to take place
- Sustained commitment to basic and applied research, shared resource facilities, test/integration centers

# Thanks + Questions

Joel Serface

[joel@cleanrange.com](mailto:joel@cleanrange.com)

@jserface